

SAFER COMMUNITIES RISK REGISTER 2008/09

This register sets out the principal risks under the responsibility of the Safer Communities Executive Board. The risks are linked to the new performance framework which begins with effect from 1 April 2008 and are based upon the objectives and targets set out below.

The overarching target area for SCEB is Public Sector Agreement 23: Make Communities Safer. The National Community Safety Plan also recognises overlap with the PSAs set out in section 2.2 of this strategy

Safer Communities priorities and key targets (2008 – 2011)

- Target 1: To provide co-ordination, development and monitoring of strategic policy and planning to reduce crime, substance misuse and anti-social behaviour
- Target 2: To reduce serious violent and acquisitive crime (NI 15 and 16)
- Target 3: To prevent offending and re-offending by young people, reducing first time entrants to the CJS for 10 – 17 year olds (NI 111) and prevent re-offending by adults
- Target 4: To deal with local concerns about anti-social behaviour and crime by the local council and police (NI 21)
- Target 5: To increase the numbers of drug users in effective treatment (NI 40)
- Target 6: To build resilience to violent extremism (NI 35)
- Target 7: To ensure that the Borough continues to be well prepared for emergencies – increasing awareness of civil protection arrangements in the area (NI 37)
- Target 8: To increase local confidence in the criminal justice system

Key to the Risk Register:

Inherent Risk: assessed by Impact (I) and Likelihood (L). The Inherent risk is the impact of the risk occurring, and how likely it is to occur, without any mitigating actions in place to address the risk. The Impact and Likelihood of the risks are scored from 1 to 9 with 1 being low and 9 high. The rankings can be tied into the overall Council Risk Framework.

Controls: the actions and processes which are currently in place to manage the risk identified.

Residual Risk: assessed on the same rankings as Inherent Risk. The Residual Risk is the impact and likelihood of the risk occurring with the current controls in place.

Further Action: Where there is outstanding residual risk, further actions have been identified to reduce the exposure to the risk.

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Ref	Risk Identified	Inherent Risk		Controls	Residual Risk		Comment / further action
		Impact	Lhood		Impact	Lhood	
Target 1: To provide co-ordination, development and monitoring of strategic policy and planning to reduce crime, substance misuse and ASB							
1	Failure to implement the recommendations and requirements from the Crime and Disorder Act Review	7	5	<ul style="list-style-type: none"> ➤ Performance Management Group (PMF) in place for the SCEB with senior leadership. More effective links between area-based problem solving, borough-wide monitoring and the PMG ➤ New Safer for All Strategy 2008-2011 	6	4	New Safer for All strategy has taken account of the requirements
2	Failure to improve performance of the Safer Communities Partnership	7	7	<ul style="list-style-type: none"> ➤ Evaluation framework is picking up any failures/delays in delivery ➤ Renewed PMG will be ensure proactive monitoring and adjustment ➤ Two-way delivery model is underway ➤ Full-time Development Co-ordinator (Data and Performance) in place 	5	3	Effective use of partnership funds Improve usefulness and timeliness of Data reports and joint tasking
3	Failure to improve performance of the Drug Intervention Programme			<ul style="list-style-type: none"> ➤ Preparation of Adult Treatment Plan 08 ➤ Implementation of Young Person's 			Close monitoring of all key contracts Corporate (joint)

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				Treatment Plan ➤ Monitoring of contracts (crack service, DIP, Step Ahead, Involve etc)			commissioning model awaited
Target 2: To reduce serious violent and acquisitive crime (NI 15 and 16) ; and domestic violence (existing stretch target)							
4	Failure to achieve volume crime reductions	5	8	➤ Robust monitoring in place ➤ Maintaining tried and tested responses (Video ID suite, Q cars, intelligence, bail conditions) ➤ Experienced multi-agency problem-solving groups are in place ➤ Greater priority across the partnership on early intervention and prevention	5	6	Focusing efforts on smaller no. of targets will help. Impact may only be seen over longer term New targets plus new partners to get engaged Importance of maximising partnership work and community engagement
5	Failure to co-ordinate activity across Council departments and with key partners	8	7	➤ Review of contribution and roles/ responsibilities is underway ➤ Realignment of work plan priorities for Safer Communities strategic team ➤ Corporate assessment of overlaps and common ground	6	4	Promote section 17 duties

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		Impact	Lhood		Impact	Lhood	
				planned early 2008/9			
6	Failure to reduce repeat victimisation for victims of domestic violence (stretch target)	8	8	<ul style="list-style-type: none"> ➤ Close monitoring by DV Partnership Board and through performance management ➤ Re-visit target parameters with GOL ➤ Commission perpetrator programmes ➤ Specialist Hearthstone services ➤ Development of a MARAC ➤ Operation Athena days 	4	6	The definition of a repeat offender is within a 12 month period. There are some issues about the correct method of measurement for this target which are the subject of discussions with GOL
Target 3: To prevent and reduce offending by young people aged 10-17 and re-offending by young people and adults							
7	Failure to prevent and reduce offending and re-offending by young people	7	9	<ul style="list-style-type: none"> ➤ Map and co-ordinate youth-related prevention and intervention work across the HSP ➤ Co-ordinate investment in youth activity and diversion with proven outcomes ➤ Evaluation of Multi-systemic Therapy programme by 2009 ➤ Improvement plans all being 	5	6	Closely monitor and consider other actions as required

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				progressed			
8	Failure to reduce re-offending by adults	7	9	<ul style="list-style-type: none"> ➤ Commitment to adapt the London Resettlement Model locally in 08/09 ➤ Women's London Resettlement Project underway ➤ DIP/PP0 alignment in place and producing result 	5	6	Resources and ability to deliver will require close monitoring NOMS may undergo further restructuring
Target 4: To deal with local concerns about anti-social behaviour and crime by local authority and police							
9	Inability to favourably influence public perception	5	8	<ul style="list-style-type: none"> ➤ Continue Safer Neighbourhood Teams ➤ Delivering Communications Strategy and targeted community engagement ➤ Area-based working and problem solving model to be rolled out 	5	6	Pilot effectiveness of local communications/marketing efforts
10	Failure to progress ASB cases that involve harassment and serious threats of violence, resulting in damage to individuals and the SCP	8	8	<ul style="list-style-type: none"> ➤ Maintain policy of early intervention and effective application of all ASB-related legislation ➤ Close partnership work, especially between Police/ASBAT/Enforcement 	5	6	Resources and levels of absence will need to be closely monitored

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				➤ Introduction of new ASB strategy			
Target 5: To increase numbers of drug users in effective treatment							
11	Failure to deliver key aims of the Adult Drug Treatment and Young People's Substance Misuse Plans	5	7	<ul style="list-style-type: none"> ➤ Budget re-profiling underway ➤ Effective tendering followed by robust contract monitoring ➤ DAAT Performance Management Group involving providers to ensure action taken if targets not being met. ➤ User involvement and move towards individualised budgets underway 	5	4	Mainstream responsibility crucial as well as co-ordinated wrap around services especially with housing, employment/skills etc
Target 6: To prevent violent extremism							
12	Failure to make an impact, especially in the short term	7	7	<ul style="list-style-type: none"> ➤ Programme of prevention, diversion, engagement and education underway with young people and Muslim Women ➤ Strong links with community exist through Police Community Liaison Officer and CPCG 	5	5	This work is relatively new and may only bear fruit in the long run

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Target 7: To ensure that the Borough continues to be well prepared for emergencies and Civil Contingencies Act 2004							
13	Perceived failure of Partnership's response to an emergency	9	6	<ul style="list-style-type: none"> ➤ Emergency and Business Continuity Plans in place (+ LESLP procedures, pan-London plans and protocols) along with programme of exercise/ training ➤ Excellent partnership arrangements in place through Haringey Emergency Planning Partnership (HEPP) and the Local Resilience Forum (LRF) ➤ Contingency plans in place 	7	4	Use 'Minimum Standards for London' to review plans and capability of the partnership

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